































6









HHS INDIAN HEALTH SERVICES HEALTH IT MODERNIZATION - HUMAN CENTERED DESIGN

# SERVICE BLUEPRINTS

## How to read the Service Blueprints

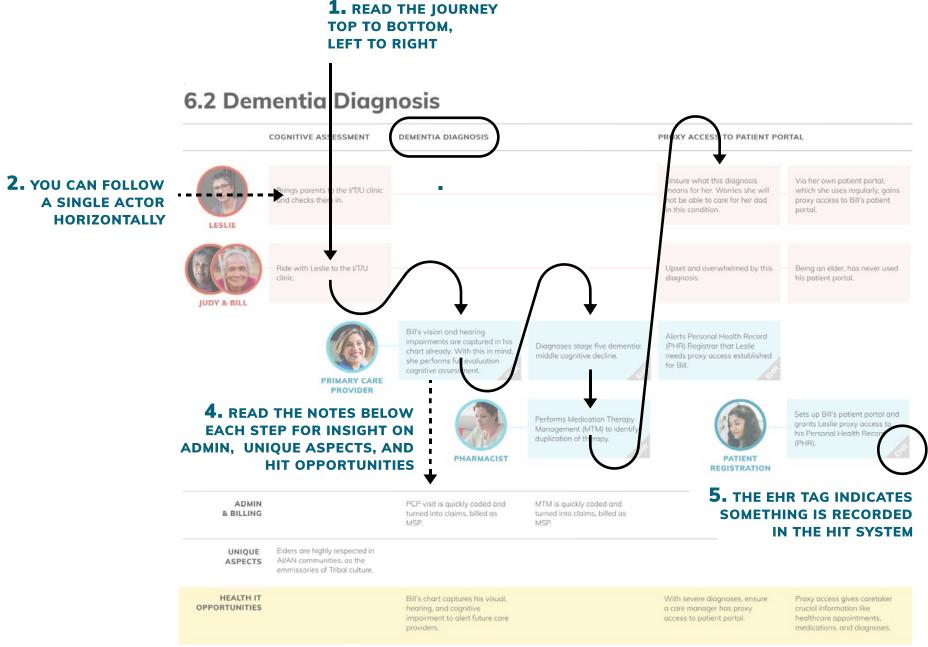
The journeys in this report present seven stories of patients and caretakers receiving care in adverse circumstances. The purpose is to convey stories that, read collectively, paint a dynamic and encompassing picture of the varying needs of the AI/AN population and IHS staff when it comes to health services.

These are composite experiences of real people and the processes they engage in to seek and provide care. Examples of regulations and reporting requirements are pulled from interviews and Subject Matter Experts.

However, these represent a "happy path" from an IT perspective. While retaining real challenges in the landscape such as ruralness and lack of connectivity, IT solutions are added to the stories to illustrate how IHS might service existing needs with modern solutions. These solutions are not meant to be prescriptive. They are simply examples of how Health IT can improve care. Solution-agnostic use cases are listed at the end of this report.

### How the Stories Were Crafted

The HCD team selected stories based on patient's health disparities for AI/AN patients. The sequence of events was crafted to highlight Health IT opportunities and unique aspects of I/T/U that can be affected positively by Health IT opportunities as comprehensively as possible. Many health disparities and health outcomes were left out due to scope and to whether it covered a variety of Health IT opportunities. Workshops with team members from the Health IT Modernization project, HHS and the IHS were conducted to ensure the right opportunities were being highlighted based on experience and discovery conducted by many of those team members.



### **JOURNEY 3: SUICIDE IDEATION**

# SAM'S JOURNEY

Sam identifies as trans and Two-Spirit. They just moved from the reservation to the college town where they went to study. A friend's suicide and all the life changes caused them to start thinking about suicide.



## Sam's Background

Sam is an Al/AN individual who identifies as transgender and Two-Spirit\*. Their gender identity had a special meaning in the reservation where they spent all their lives, but that did not make life easier for Sam—quite the opposite.

Sam moved a year ago from their reservation to a college town three hours away to start their higher degree studies. At college, they joined LGBTQ+ groups and chose to adopt a different name to match their gender identity and began using they/them as pronouns.

College offered a wonderful new life until a friend from their Tribe who was attending the same college committed suicide. Struggling with depression, Sam has started thinking about committing bodily harm and sometimes suicide. They cannot help it.

They have tried discussing this with a therapist from their college clinic, but the cultural disconnect made them feel exhausted and lonely.

They heard about an Al/AN urban clinic and decided to reach out. This is an Outreach and Referral urban clinic, which has behavioral health services funded through grants, but does not have a medical care team.

# PCP OFFICE 63 COMMUNITY PHARMACY SAM'S POOMMATE SAM PATIENT COLLEGE

### **\*TWO SPIRIT**

Two-Spirit is a modern, pan-Indian, umbrella term used by some to describe Indigenous North American people (including First Nations in Canada) who fulfill a traditional, non-binary gender, ceremonial role in their cultures. Tribes with such roles have their own terms to identify such individuals, and their definitions can range widely based on non-binary gender identities or on sexuality, or both. The Two-Spirit label attempts to cover a wide spectrum of LGBTQ+ identities.

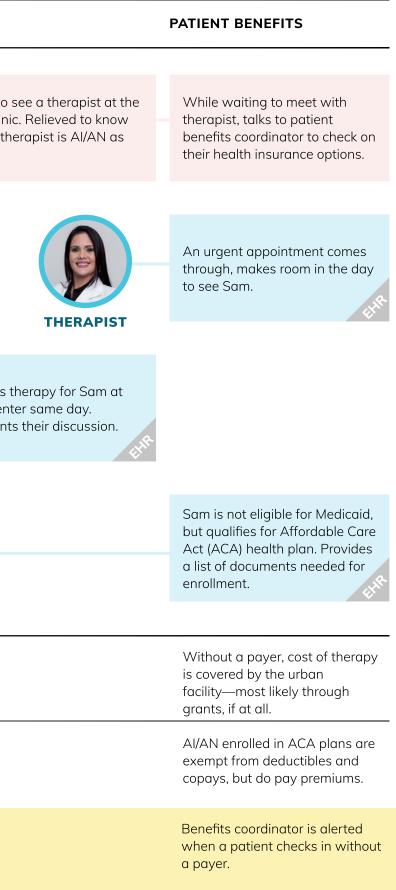


## 3.1 Sam Comes to the Clinic and Checks In

#### COMES TO URBAN CLINIC

#### TALKS TO SOCIAL WORKER

SAM	Arrives at clinic, asks registration about behavioral health services. Provides Tribal ID and updated address for registration.	Provides electronic consent to transfer their records from the IHS clinic to the urban facility—including behavioral health documentation.	Speaks with social worker, this time in a private room. Feels safe to tell them that they have been considering suicide.	Sam mentions their gender identity and name change. Learns that the sex assigned at birth is necessary for insurance purposes.	Agrees to so urban clinic. that the the well.
REGISTRATION	Asks Sam for Tribal ID (CIB7) as proof of eligibility. Updates their address, which makes them eligible for services at the urban clinic.	Upon Request of Information (ROI) signing, instantly pulls Sam's medical records from the IHS facility, creating an ongoing point-to-point connection.	Places an order for the Behavioral Health social worker for intake.		
		SOCIAL WORKER	Receives order, reviews EHR, assesses Sam. Gets notified to screen for depression and suicide ideation based on their history.	Changes Sam's preferred name and gender identity in EHR. Confirms sex assigned at birth with Sam for insurance purposes.	Requests th urban cente Documents
	PATIENTS BENEFIT	Notified of Sam's arrival, sees that they do not have health insurance.			
	COORDINATOR				
ADMIN & BILLING	CIB7 proves eligibility for I/T/U facilities.				
UNIQUE ASPECTS	Eligibility for some urban clinic services are based on Tribal membership or descent, and living in the covered area.	Urban facilities have insufficient budget for their demand, rely on third-party payers and grants for most of their care.		Trans patients may not disclose their trans identity at registration in front of others.	
HEALTH IT OPPORTUNITIES		Fully accessible EHR between facilities, depending upon Tribal data sovereignity rules.	Able to screen for and document depression and suicide ideation. Could be based on demographics.	Able to record preferred name and gender identity (as well as sex, or sex assigned at birth, needed for insurance purposes).	



## 3.2 Therapist Consultation

	SEES THERAPIST		CARE PLAN		
SAM	Patient Benefits Coordinator enrolls them in ACA. Tells them about Patient Portal phone app, downloads it. Upon setup, is notified of their wait time.	Meets with therapist. Relieved to talk to someone who is also Al/AN. Talks about suicide ideation. Tells therapist about deceased friend.	Promises to utilize support network. Shares family and friends' contact information. Takes pamphlet with suicide hotlines and other resources.	Answers therapist's questions about other plans and modes of lethality, as well as personal demographic information.	Works with ca schedule PCP follow-up visit therapist.
THERAPIST	Checks Sam's history, sees history of depression, a suicide attempt from a few years ago, and a recent ER visit due to a violent attack.	Invites Sam into office. Evaluates whether Sam needs inpatient management. Decides they will be okay without it. Asks for emergency contacts.	Asks Sam about their support network. Gives pamphlet with resources. Recommends anti-depressants, which will require a PCP appointment.	Places an order for a follow-up visit and a PCP appointment to make sure Sam gets a full check-up and anti-depressants.	Documents the Gives a rating ideation scale, details to get c the episode.
PATIENTS BENEFIT COORDINATOR	Provides Sam with PRC student form in the patient portal app. This will allow them access to PRC as a full-time college student.		CASE MANAGER	Reviews and approves coverage of referral copay costs upon approval of Sam's ACA health insurance application.	SA

ADMIN & BILLING			
UNIQUE ASPECTS	Medicaid denial letter and PRC student form are required for PRC eligibility.	Outreach and Referral urban facilities do not have a health care team and need to refer to external providers.	PCP referral full cost or copay may be covered by the Urban facility funds—not PRC funds (exceptions apply).
HEALTH IT OPPORTUNITIES		Ability to document alternate contacts (not the same as next of kin).	Suicide rating might include age, gender, and orientation for identifying trends and taking targeted action.

#### SUPPORT NETWORK

ith case manager to PCP appointment and o visit with the

Receives a call from their mom and roommate, the bad feelings feel a little less urgent now.

nts their discussion. ating on a suicide scale, along with case get a full picture of ode.

With Sam's consent, calls Sam's mom and roommate to ask to check in with them. Documents their discussion.



Receives a call from the therapist, checks in with Sam when they meet at home.



Receives a call from Sam's therapist, calls them immediately to check in. Calls every day to make sure they are okay.

## 3.3 Primary Care Provider (PCP) Consultation

MEDICAID IS APPROVED	SCHEDULING	PCP APPOINTMENT	ANTI-DEPRESSANT PRESCRIPTI	ON
Sends insurance plan documents to patient benefits coordinator over the patient portal. Pays premium and coverage starts.	Schedules appointment using the patient portal. Sends insurance plan documents to patient benefits coordinator.	Arrives at PCP clinic. At registration, happy to be addressed by preferred name, rather than name on their ID. Notified ACA plan is approved!	Examined by PCP.	Patient po them to pu prescriptio pharmacy covered.
CASE MANAGER	Sends a message to Sam over the patient portal for them to schedule the appointment. Referral coverage is approved. Sends their chart to the PCP as well.			
Schedules new patient appointment for Sam. Receives Sam's EHR files.	Patient registration sees that Sam goes by they/them pronouns and has a preferred name. Uses them accordingly.	Meets with PCP, who does a wellness check. Prescribes an anti-depressant, per therapist's recommendation. Documents their encounter.	Sends anti-depressant prescription to a community pharmacy connected to the Urban facility.	Billing dep invoice to copay.
Receives documents from Sam, submits to complete marketplace application process. Sam pays premium and coverage starts.				
•	If copays and Rx cost to patient need to be covered, will need PRC approval (IHS and Tribal) or Urban facility approval.		External office bills ACA insurer for the encounter.	Urban faci copay anc of their IHS
	Many urban facilities do not have a health care team and need to refer to external providers.			
			Notes and prescription from provider made available to the Urban facility and IHS facility from Sam's reservation.	Patient ed rights, PR( progress, d
	Sends insurance plan documents to patient benefits coordinator over the patient portal. Pays premium and coverage starts. CASE MANAGER Schedules new patient appointment for Sam. Receives Sam's EHR files. Schedules new patient appointment for Sam. Receives Sam's EHR files. Schedules application process. Sam pays premium and coverage starts. Schedules in ACA plans are exempt of deductibles and copays, but do pay premiums. Start provider documentation becomes available to urban facility EHR, including the	Sends insurance plan documents to patient benefits coordinator over the patient pays premium and coverage starts. Schedules appointment using the patient portal. Sends insurance plan documents to patient benefits coordinator.   Image: Imag	Sends insurance plan documents to potient benefits coordinator over the patient partal. Pays premium and coverage starts. Schedules appointment using the patient portal. Sends insurance plan documents to patient benefits coordinator. Arrives at PCP clinic. At registration, happy to be addressed by preferred name, rather than name on their ID. Notified ACA plan is approved!   Image: Coverage starts. Schedules appointment, schedule the appointment, Bernar appointment of som. Receives Som's EHR files. Sends a message to Sam over the patient portal for them to schedule the appointment, Bernar appointment for Som. Receives Som's EHR files. Meets with PCP, who does a wellness check. Prescribes an anti-depressant, per therapists' recommendation. Documents their encounter.   Schedules new patient gonouns and has a preferred name. Uses them accordingly. Meets with PCP, who does a wellness check. Prescribes an anti-depressant, per therapists' recommendation. Documents their encounter.   Schedules new patient gonouss. Som pays premium and coverage starts. If copays and Rx cost to patient need to be covered, will need PRC approval.   MAN enrolled in ACA plans are exempt of deductibles and copys, but do pay premium. If copays and Rx cost to patient need to be covered, will need PRC approval.   May urban facility approval. May urban facility approval.   May urban facility approval. May urban facility approval.   Schedule to provider documentation becomes available to urban facility PHR, including the	Sends insurance plan coordinator over the pattern portal Page premum and portal Page premum premum and page premum and portal Page premum premum and preservation premum and premum and premum premum and premum and premum and premum and pre- premum and premum and premum and pre- premum and pre- premum and premum and pre- premum and pr

portal message tells purchase their new tion at community cy so all costs are Picks up anti-depressant prescription. Feels looked after by friends and by their new Al/AN network in town, which feels a lot better.



#### COMMUNITY PHARMACY

epartment sends to Urban facility for Dispenses anti-depressant to Sam. Sends invoice for cost to Urban facility.

acility pays for ACA plan nd Rx cost to patient out IHS funds. Urban facility pays for ACA plan copay and Rx cost to patient out of their IHS funds.

education around their PRC process, approval ss, and next steps. Streamlined billing process between contracted provider/ pharmacy and I/T/U facility for copays.

## 3.4 Suicide Ideation Report Triggers a Public Health Response

	CONTACTING THE TRIBE	CONTACTING THE COLLEGE	IDENTIFYING HIGH-RISK PATIEN	тѕ	
SOCIAL WORKER	Calls Tribal Health Board from Sam's Tribe, shares anonymized suicide ideation event and details—mode, lethality, plans, triggers, age, and gender.				Researches panel to find around that at risk for su
IHS + TRIBAL HEALTH BOARD	Together, Tribal Health Board and the IHS facility identify cases common with Sam's. They also look into Sam's friend who committed suicide.	Work together on an action plan—screening at-risk patients and an education session for kids at high school age.	IHS facility creates panel of high-risk patients, sends messages for online screening, along with suicide prevention education.	CASE MANAGER	Sends depre question an appropriate resources. A scheduled v
HEALTH BUARD			Runs depression and suicide prevention education session at the local high school.		
		COMMUNITY HEALTH WORKER			
ADMIN & BILLING			Workshops may be paid for by grants—need EHR for reporting on number of patients present.		
UNIQUE ASPECTS					
HEALTH IT OPPORTUNITIES	Local community resources contacts, ability to research patient panels for public health response.		High-risk patients can be screened directly through patient portal phone app and mobile website.	Access to EHR by community health workers for grant reporting purposes.	Able to send messages t email, and t

nes the urban clinic find other patients nat age who might be r suicide.

epression screening and Al/ANate suicide prevention s. Appointments are d with those at risk. Sets up reminders for depression screening for all patients within Sam's age range and/or going to their college.

end targeted mass s through patient portal, d text. Online screening through the patient portal and by other messaging means.

## HHS/IHS Health IT Modernization

Created by the HCD team at &Partners:

Sabrina Fonseca Arden Klemmer Rients van Blanken Kate Murphy Angela Palm Eduardo Ortiz

Sponsored by the US Department of Health and Human Services (HHS).

Developed with invaluable contributions from:

Indian Health Service (IHS) Regenstrief National Indian Health Board (NIHB) Emerging Sun

Thanks to the team at the NIHB and the IHS for their dedication and passion.

Special thanks to all staff members at IHS-run, Tribal, and Urban facilities, and patients who contributed with their time, knowledge, experience, and connections.



(302) 505-1472 hello@andpartners.io andpartners.io

